

March 24, 2023

Leo Wright
Senior Vice President
F.H. Paschen, S.N. Nielsen & Associates LLC
5515 N. East River Road
Chicago, IL 60656

RE: Notice of Contract Award, #COG-2141D, to F.H. Paschen, S.N. Nielsen & Associates LLC in response to COG-2141 for Job Order Contracting Services in the State of Michigan

Dear Leo:

On behalf of Equalis Group and The Cooperative Council of Governments, thank you for your interest and participation in this Invitation for Bid ("IFB") process to develop Equalis Group's Job Order Contracting Services in the State of Michigan program. After careful review and scoring of the proposals submitted, it is the decision of the Proposal Review Team that the bids submitted by your organization are the lowest responsive and responsible bids for the following contract opportunities.

JOC Contracts	Products & Services	Region
COG-2141-GC1-B	General Construction	1
COG-2141-GC2-B	General Construction	2
COG-2141-GC3-B	General Construction	3
COG-2141-GC4-B	General Construction	4
COG-2141-GC5-B	General Construction	5

Accompanying this Award Letter is the fully executed contract documents. The Master Agreement contract award and final agreement will be presented to the CCOG Board of Directors for ratification on behalf of Equalis Group. With the completion of Master Agreement and Administration Agreement, Equalis Group and F.H. Paschen, S.N. Nielsen & Associates LLC will be authorized to proceed under the terms of that contract and provide the goods and/or services contracted to current and future Equalis Group members in accordance with the terms, conditions, and pricing as set forth and negotiated pursuant to the IFB.¹

If you have any questions or concerns, please contact me immediately.

Sincerely,

David Robbins

David Robbins - Director of Procurement, Equalis Group
c: 330.328.9552 | o: 216.478.1070
e: DRobbins@EqualisGroup.org

¹ ANY PARTY SEEKING TO PROTEST THIS NOTICE OF INTENT TO AWARD MUST SUBMIT A WRITTEN PROTEST IN ACCORDANCE WITH RFP #COG-2131.